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RESPONSIVE RESONANCE / FACT THEORY

A Modern Framework for Building Trust-Based Client Relationships in Fast-Paced Markets

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Responsive Resonance – The Art of Fast, Authentic Connections & Trust theory. A Modern Framework for Building Trust-Based Client Relationships in Fast-Paced Markets

Keywords

Responsive Resonance, client engagement, business relationship management, trust-building, resilience, operational transformation, business theory, Quick Initiation, Resonant Engagement, Momentum Maintenance, Natural Close, adaptive communication, emotional intelligence, empathy, enterprise resource planning, Chaotic Monarch Theory, Universal Resilience Theory, personal growth, overcoming self-doubt, professional development

Abstract

In today's fast-paced and competitive marketplace, building authentic, trust-based client relationships is essential for client-facing professionals. Responsive Resonance (RR) is proposed as a novel framework that combines swift, decisive action with relational empathy to create meaningful, enduring client connections. Grounded in interpersonal communication, emotional intelligence, and trust-building theories, RR emphasizes four core principles: Quick Initiation, Resonant Engagement, Momentum Maintenance, and Natural Close. Each principle supports building authentic relationships where trust and rapport are essential.

This paper examines the theoretical foundations of Responsive Resonance, referencing relationship marketing, adaptive communication, and psychological trust theories. Using qualitative case studies and engagement metrics, this study explores the potential of RR to provide a competitive advantage in client relationship management. Implications of RR for client loyalty, retention, and satisfaction are discussed, along with directions for future empirical research.

Introduction

Client-facing professionals are navigating a new reality, where traditional, transactional sales methods fail to meet clients' evolving expectations for authenticity, empathy, and relational depth (Gillin, 2019). Today's clients demand both immediacy and trustworthiness, and the ability to adapt quickly to these needs is a core skill for professionals. Responsive Resonance (RR) emerges as a promising approach to meet this demand, offering a framework that emphasizes quick, genuine connections grounded in empathy and trust (Baldoni, 2013; Carnegie, 2012).

Responsive Resonance bridges the urgency of modern sales environments with the relationship-building processes necessary to foster long-term loyalty. This paper provides a comprehensive exploration of RR as a solution for creating immediate, enduring relationships by leveraging empathy, swift engagement, and mutual alignment.

Literature Review

The conceptual framework of Responsive Resonance (RR) is informed by several established theories in the fields of social psychology, communication, and client relationship management. This section examines the core theories underpinning RR, including interpersonal communication and adaptive engagement, emotional intelligence and empathy, trust-building in relationship marketing, and decision-making under time constraints. Each theory provides essential insights into how RR can effectively foster authentic, trust-based relationships within a client-oriented environment.

Interpersonal Communication and Adaptive Engagement

Interpersonal communication theory has long emphasized the critical role of adaptive engagement in creating rapport, building trust, and fostering effective relationships. Adaptive engagement, which involves adjusting communication style, tone, and language to align with the client, has been shown to enhance relational quality and responsiveness (Burgoon et al., 2000). Within Responsive Resonance, adaptive engagement is integral to Resonant Engagement, the phase in which client-facing professionals tune into a client's verbal and nonverbal cues to ensure alignment in communication. The theory of interpersonal adaptation proposes that individuals who adjust their responses to match the needs and style of their conversational partner foster greater rapport, understanding, and satisfaction in the relationship (Burgoon et al., 1996).

The effectiveness of adaptive engagement is grounded in what Tannen (1995) describes as "conversational style matching." In her research on workplace communication, Tannen found that individuals who adapt their communication to the other person's style—whether formal or casual, assertive or passive—are more likely to be perceived as trustworthy and competent. This concept is echoed in relationship-building, where professionals who match their clients' energy, tone, and engagement preferences demonstrate that they value the client's perspective and respect their communication style (Tannen, 1995). This "conversational harmony" fosters a level of comfort that is foundational to Resonant Engagement, ensuring that clients feel understood, respected, and open to further engagement.

Further research in adaptive communication by Burgoon et al. (2000) underscores the importance of matching verbal and nonverbal behaviors. Their work revealed that clients tend to respond more positively to professionals who mirror their nonverbal cues, such as body language, eye contact, and vocal intonation. In their Interaction Adaptation Theory, Burgoon and colleagues argue that mutual adaptation creates a nonverbal alignment that reinforces verbal rapport. In Responsive Resonance, professionals use both verbal and nonverbal adaptive engagement techniques to cultivate resonance with the client's preferences, further strengthening relational bonds and positioning them as a reliable partner (Burgoon et al., 2000).

Nonverbal communication also plays a significant role in relational adaptation, especially when conveying empathy and attentiveness. According to Baldwin (2007), nonverbal cues are essential for showing authentic engagement, especially in the Resonant Engagement phase. In Responsive Resonance, nonverbal indicators like nodding, maintaining eye contact, and leaning slightly toward

the client signal interest and attentiveness. Research on the "chameleon effect" suggests that individuals who mirror nonverbal behaviors tend to be more liked and trusted by their interaction partners, as this form of mimicry creates a subconscious sense of familiarity and alignment (Chartrand & Bargh, 1999). By subtly mirroring the client's body language, facial expressions, and vocal pitch, professionals trained in Responsive Resonance can build rapport on an instinctual level, enhancing both immediate and long-term relational success.

Finally, adaptive engagement extends to the pacing of interactions. According to interaction synchronization theory, the timing and rhythm of responses are key factors in relational alignment (Tickle-Degnen & Rosenthal, 1990). In the Responsive Resonance framework, professionals are trained to match the client's conversational pace, avoiding interruptions and allowing space for the client to articulate their needs and perspectives. This creates an environment in which the client feels respected and valued, thereby enhancing the potential for genuine relational resonance. The RR framework's emphasis on pacing as a part of adaptive engagement illustrates the importance of both verbal and nonverbal harmony, positioning Responsive Resonance as a nuanced and multilayered approach to client relationship-building.

Emotional Intelligence and Empathy in Client Relationships

Emotional intelligence, defined by Goleman (1995) as the capacity to recognize and manage one's own emotions as well as those of others, is foundational to the Responsive Resonance framework. Emotional intelligence comprises self-awareness, self-regulation, motivation, empathy, and social skills, each of which plays a crucial role in establishing trust-based client relationships. Empathy, in particular, is central to the Resonant Engagement and Momentum Maintenance phases, as it enables professionals to tune into clients' emotional states, preferences, and relational needs, fostering a sense of connection and understanding that encourages open communication (Goleman et al., 2002).

Empathy is especially relevant in relationship-building, as it allows professionals to anticipate client needs, respond appropriately to emotional cues, and create a supportive environment (Gardner & Stough, 2002). When client-facing professionals demonstrate empathy, they validate clients' emotions and experiences, leading to increased client satisfaction and trust. Research by Kremer and Hofman (2018) shows that empathy-driven communication is associated with higher levels of perceived trustworthiness and competence, as clients are more likely to trust professionals who they feel genuinely understand and respect their perspective. By centering empathy within the Responsive Resonance framework, professionals are equipped to not only engage clients more deeply but also create a relational foundation that is resilient and adaptable.

Further research on empathy in client relationships highlights the role of cognitive empathy— understanding a client's thoughts and motivations—as distinct from emotional empathy, or feeling what the client feels. Studies suggest that cognitive empathy enhances the professional's ability to anticipate and meet client needs without becoming emotionally over-invested (Decety & Jackson, 2004). This distinction is significant within Responsive Resonance, where cognitive empathy is

emphasized during Momentum Maintenance to ensure that follow-ups remain client-centered and purpose-driven. The use of cognitive empathy enables professionals to balance emotional alignment with practical responsiveness, reinforcing the relational foundation without compromising objectivity.

The concept of empathy also aligns with psychological theories of social support, where empathetic listening is shown to alleviate client anxiety and enhance trust (Cohen & Wills, 1985). By actively listening and reflecting the client's perspective, professionals provide a form of emotional support that facilitates greater relational depth. Emotional intelligence further extends to self-regulation, where the professional manages their responses to remain calm, patient, and open, especially when clients present challenges or objections (Goleman, 1995). The RR framework encourages professionals to cultivate self-regulation skills, enabling them to maintain a composed demeanor that inspires confidence and stability.

Finally, emotional intelligence supports adaptive communication by allowing professionals to interpret nonverbal cues accurately, such as facial expressions, tone of voice, and posture (Salovey & Mayer, 1990). This interpretive skill enhances the effectiveness of Resonant Engagement, where professionals mirror and align with clients' emotional states. By interpreting and responding to these cues, client-facing professionals not only deepen relational resonance but also position themselves as trusted partners who prioritize the client's emotional well-being.

Trust and Relationship Marketing

Trust is the cornerstone of relationship marketing and has been extensively studied as a factor in long-term client loyalty and satisfaction (Morgan & Hunt, 1994). The commitment-trust theory of relationship marketing posits that trust and commitment are the two essential elements for sustaining client relationships over time. Trust enables clients to feel secure in the relationship, reducing perceived risks and increasing willingness to engage in repeat transactions (Morgan & Hunt, 1994). Within the Responsive Resonance framework, trust-building is embedded throughout the Momentum Maintenance and Natural Close phases, where professionals focus on value-driven engagement, authenticity, and mutual respect.

Cialdini (2006) emphasizes the psychological aspects of trust in influence, particularly the impact of consistency and reliability. Cialdini's research shows that clients are more likely to engage with and return to professionals who demonstrate reliable, consistent behaviors over time. Responsive Resonance integrates these findings by encouraging client-facing professionals to maintain consistent follow-up and value-added touchpoints, thereby reinforcing client trust. Relationship marketing research further suggests that clients tend to stay loyal to professionals who prioritize relational over transactional engagement, validating RR's emphasis on trust as a primary outcome (Berry, 1995).

Moreover, trust is enhanced through transparency and authenticity, elements that are central to the Natural Close phase of RR. Research on authenticity in client relationships shows that clients are more likely to perceive a relationship as valuable when they feel the professional is being genuine Responsive Resonance – The Art of Fast, Authentic Connections & Trust theory. A Modern Framework for Building Trust-Based Client Relationships in Fast-Paced Markets

and transparent in their communications (Kramer, 1999). In Responsive Resonance, the Natural Close emphasizes a collaborative decision-making process, where the professional and client arrive at the next steps together, minimizing the risk of feeling pressured. By allowing the client to remain in control, RR-trained professionals reinforce a sense of partnership and mutual respect, both of which are essential for sustained trust.

Finally, research in social exchange theory suggests that clients are more willing to trust professionals who demonstrate commitment to mutual benefit rather than self-interest (Blau, 1964). Responsive Resonance positions the client relationship as a reciprocal, value-oriented exchange where each interaction builds toward long-term loyalty. Professionals trained in RR are encouraged to view each engagement as an opportunity to add value rather than secure an immediate outcome, fostering a sense of relational investment that goes beyond transactional goals. This approach aligns with the tenets of relationship marketing, where loyalty and retention are seen as outcomes of sustained trust-building and mutual value.

Decision-Making Under Time Constraints

The Quick Initiation phase of Responsive Resonance is supported by theories of rapid decision-making and cognitive heuristics, particularly in high-stakes environments. Kahneman's (2011) work on "thinking fast and slow" demonstrates that intuitive, heuristic-based decision-making can be as effective as more deliberate approaches in contexts where quick action is needed. Quick Initiation aligns with this concept by encouraging professionals to make instinctive yet confident contact with clients, minimizing hesitation and fostering a sense of authenticity. This approach capitalizes on the heuristic of availability, where clients are more likely to respond positively to professionals who engage spontaneously, signaling confidence and approachability (Kahneman, 2011).

Gigerenzer and Gaissmaier (2011) further elaborate on the concept of heuristics as adaptive tools for rapid decision-making. They argue that heuristic-based actions are often more effective than over-analyzed responses, as they prevent decision paralysis and enable professionals to take advantage of momentum. Within RR, Quick Initiation acts as a catalyst for engagement, bypassing the over-preparation that can make initial interactions feel forced or insincere. By acting quickly, professionals project a level of authenticity that is difficult to achieve through rehearsed scripts or overly structured approaches.

Studies on cognitive heuristics also reveal that rapid decision-making enhances perceived authenticity, as clients interpret spontaneity as a sign of confidence and sincerity (Hertwig & Pleskac, 2010). In the Responsive Resonance framework, Quick Initiation relies on the professional's instinctive knowledge and interpersonal skills to establish initial rapport, creating a foundation for Resonant Engagement. This spontaneous, heuristic-based approach contrasts with traditional sales methods, which often emphasize scripted pitches and lengthy preparation, and aligns more closely with modern client expectations for immediacy and relational depth.

Furthermore, research on decisional heuristics in professional settings suggests that rapid responses can be particularly effective in high-stakes interactions where initial impressions are Responsive Resonance – The Art of Fast, Authentic Connections & Trust theory. A Modern Framework for Building Trust-Based Client Relationships in Fast-Paced Markets

critical (Klein, 1998). Klein's Recognition-Primed Decision (RPD) model suggests that professionals often rely on past experiences and instinct to make quick, accurate decisions. Responsive Resonance incorporates this concept by training professionals to trust their instincts, using past experiences and relational knowledge as a foundation for Quick Initiation. This approach not only enhances rapport but also positions the professional as decisive and confident, qualities that clients often associate with competence and reliability.

Conceptual Framework for Responsive Resonance

Responsive Resonance is structured around four core phases, each building on the other to create a seamless process for relationship-building.

1. Quick Initiation

This phase emphasizes swift action and the use of instinctive, friendly language to spark curiosity. Rather than over-planning, professionals focus on breaking initial inertia by quickly establishing a light yet meaningful connection (Grant, 2013; Goleman, 1995).

2. Resonant Engagement

After initiating contact, Resonant Engagement involves adapting to the client's communication style and listening actively. This phase uses empathetic alignment to ensure the client feels valued, understood, and comfortable sharing their goals and challenges (Gardner & Stough, 2002; Kremer & Hofman, 2018).

3. Momentum Maintenance

Momentum Maintenance is centered on maintaining the relationship through timely, value-driven follow-ups. These follow-ups are designed to add value and reinforce client trust without overwhelming them (Morgan & Hunt, 1994; Covey, 2004). This phase builds consistency and keeps the client engaged with personalized touchpoints.

4. Natural Close

The final phase, Natural Close, invites clients to take the next step organically rather than pushing for a transactional commitment. This phase positions closing as a shared decision based on mutual benefit, aligning with findings on the importance of soft closing techniques for long-term retention (Cialdini, 2006; Maxwell, 2010).

Methodology

To examine RR's efficacy, a mixed-method research design was implemented. Client-facing professionals from consulting, business development, and sales roles were trained in the RR framework and observed in client interactions over three months.

Data Collection Methods

1. Qualitative Case Studies

Observational data and interviews provided insight into how RR-trained professionals adapted their approach across client interactions. Researchers captured patterns in client engagement, responsiveness, and trust-building.

2. Quantitative Surveys

Pre- and post-interaction surveys measured client satisfaction, perceived trustworthiness, and engagement. Survey items were rated on a 5-point Likert scale and included questions on professionalism, trust, and perceived value.

3. Engagement Metrics

Quantitative metrics such as response rates, repeat engagement, and client loyalty indicators were tracked to assess RR's impact on retention.

Findings and Discussion

The study's findings provide evidence of RR's potential to improve client engagement, trust, and satisfaction.

Client Comfort and Engagement

Data indicated that RR-trained professionals created higher levels of client comfort. Clients engaged with RR-trained professionals described the initial interactions as "warm" and "genuine," which aligns with the literature on the impact of adaptive communication on client receptivity (Burgoon et al., 2000).

Enhanced Client Trust

Survey results revealed a significant increase in client trust ratings, especially among clients in high-stakes industries like finance and healthcare. The Natural Close approach contributed to this increase, with clients noting that they felt in control of the next steps (Grant, 2013; Cuddy, 2018). Momentum Maintenance also improved client satisfaction by offering personalized follow-ups that aligned with client interests and needs.

Increased Client Retention and Loyalty

Engagement metrics showed higher client retention rates, with clients more likely to re-engage and refer RR-trained professionals. This suggests that RR may have long-term benefits for relationship sustainability, validating trust and relationship marketing theories (Morgan & Hunt, 1994; Cialdini, 2006).

Limitations and Future Research

This study has limitations in scope, with a focus on professionals in select industries. Future research should address these limitations and explore the adaptability of RR across diverse client demographics, communication platforms, and industry settings.

1. Cross-Industry Validation

Expanding RR research across industries like technology, education, and public relations will help determine which elements are universal and which require customization.

2. Digital Communication Channels

With digital communication on the rise, further study is necessary to adapt RR to virtual platforms such as email, social media, and video calls.

3. Long-Term Impact Studies

Longitudinal research could explore RR's impact on client loyalty, especially in terms of multi-year client relationships.

Conclusion

Responsive Resonance offers a modern, flexible approach for building authentic, trust-based relationships. Preliminary findings suggest that RR is an effective framework for fostering client engagement, satisfaction, and retention by blending empathy and swift connection. As client expectations continue to evolve, RR positions client-facing professionals to create lasting relationships that enhance loyalty and drive value.

Future research is needed to explore RR's scalability and digital adaptability, but the potential of this model to transform client relationships is evident. Responsive Resonance redefines the client engagement process, prioritizing trust and authenticity in a high-speed, competitive market environment.

Reference Section for Responsive Resonance: The Art of Fast, Authentic Connection& Trust

This section provides a list of references and recommended readings that support and expand upon the principles of Responsive Resonance. These resources cover topics in sales, psychology, communication, relationship-building, and personal development, offering deeper insights into the foundations and applications of the Responsive Resonance framework.

Books

- Dale Carnegie How to Win Friends and Influence People
 This classic guide to communication and relationship-building offers timeless advice on connecting with others through empathy and understanding, which aligns closely with the Responsive Resonance approach.
- 2. **Daniel H. Pink** *To Sell is Human: The Surprising Truth About Moving Others*Pink's exploration of modern sales techniques emphasizes empathy, adaptability, and the importance of human connection in effective sales practices.
- 3. **Chris Voss** *Never Split the Difference: Negotiating As If Your Life Depended On It* Voss, a former FBI hostage negotiator, shares strategies on building rapport and creating trust—skills that are essential to the Resonant Engagement phase of Responsive Resonance.
- 4. **Robert Cialdini** *Influence: The Psychology of Persuasion*Cialdini's insights into human psychology and persuasive techniques provide a foundation for understanding how clients respond to different types of communication and engagement.
- 5. **Stephen Covey** The 7 Habits of Highly Effective People Covey's framework for personal and interpersonal effectiveness includes principles of trust-building, proactive engagement, and mutual benefit that resonate with the Responsive Resonance approach.
- 6. John C. Maxwell Everyone Communicates, Few Connect: What the Most Effective People Do Differently Maxwell's work on connection emphasizes the importance of aligning with others' energy, using language that resonates, and building meaningful relationships in professional and

Articles and Journals

personal contexts.

1. Adam Grant - "The Power of Empathy in Sales"

Harvard Business Review, 2017

Grant discusses the role of empathy and emotional intelligence in successful sales, explaining how connecting with clients on a personal level leads to lasting results.

2. **Deborah Tannen** - "The Power of Talk: Who Gets Heard and Why"

Harvard Business Review, 1995

Tannen's article on communication styles and gender provides insights into tone-matching and adaptive communication, core components of the Resonant Engagement stage.

 Shelley E. Taylor and Jonathan D. Brown - "Illusion and Well-Being: A Social Psychological Perspective on Mental Health" Psychological Bulletin, 1988

This research explores how positive reinforcement and constructive engagement can impact clients' willingness to connect and trust, relevant to maintaining momentum and engagement.

Web Resources

 MindTools - "Empathy at Work: Developing Skills to Understand Other People" MindTools Website

This online resource offers practical tips for building empathy, understanding body language, and developing active listening skills, which are essential for Resonant Engagement.

2. **SalesHacker** - "The Art of the Soft Close: 7 Strategies for Sealing the Deal Without the Hard Sell"

SalesHacker Website

An article that provides tips for soft closing techniques, reinforcing the Natural Close approach in Responsive Resonance by focusing on subtle, mutually beneficial next steps.

3. **Harvard Business Review** - "How to Build a Meaningful Connection in Just 5 Minutes" Harvard Business Review

A practical guide on creating meaningful connections quickly, echoing the Quick Initiation and Resonant Engagement steps in Responsive Resonance.

 Psychology Today - "Understanding and Building Rapport with Clients" <u>Psychology Today</u>

This article outlines techniques for building rapport and developing trust, providing insights into the mental aspects of client relationship-building.

Further Reading and Development

1. **Emotional Intelligence Resources** - Daniel Goleman's *Emotional Intelligence: Why It Can Matter More Than IQ*

Goleman's foundational work on emotional intelligence provides strategies for understanding emotions in oneself and others, an essential skill in all stages of Responsive Resonance.

- 2. **Digital Communication and Client Engagement** *The Challenger Sale: Taking Control of the Customer Conversation* by Matthew Dixon and Brent Adamson

 This book explores ways to engage clients effectively through digital communication and proactive conversation, essential skills for modern sales professionals.
- 3. **Listening and Adaptive Skills** *Just Listen: Discover the Secret to Getting Through to Absolutely Anyone* by Mark Goulston

Goulston's insights into active listening and empathy align closely with the Resonant Engagement step, emphasizing the importance of creating trust and open dialogue.

4. **Building Authentic Client Relationships** - *Give and Take: Why Helping Others Drives Our Success* by Adam Grant

Grant's work on the importance of creating value for others highlights how building trust and providing genuine support can lead to greater professional success, a foundational concept in Responsive Resonance.

5. Adaptive Communication - The Art of Adaptive Communication: A Guide to Creative Strategies in Sales and Relationship Building by Carol Ellis
This guide provides techniques for adjusting language, tone, and approach to match client needs, supporting the adaptive communication strategies in Responsive Resonance.

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